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Warwickshire Rural Housing Association Residents' Magazine | Winter 2024

Warwickshire Rural Housing Association

### Tenant Satisfaction Measures

What you think of our services and what we're doing about the issues that matter most to you.





#### Welcome



In September 2023, we sent out our first official 'Tenant Satisfaction Measures' survey. Thank you again to all the residents who responded.

This special edition newsletter shares what you've told us and what we're doing about the issues you've raised.

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The Regulator of Social Housing has created a set of measures to look at how well social housing providers in England are doing at providing good quality homes and services. These are called Tenant Satisfaction Measures (TSM). They help us, our Board, you (our residents), and the Regulator understand where we're doing well, and where we can do better.

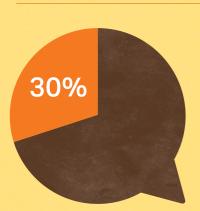


A key part of the TSM is for us to survey our residents to understand how you think we're doing at completing repairs, keeping homes safe, and engaging with you.

Your feedback gives us valuable insight into our performance and is vital in shaping the future of our service.

We'll send a TSM survey to you every two years and, if we're doing things right, the results will show that we're listening to your views and taking action to improve.

### Your feedback



A big thank you to the 149 rental households who completed the survey.

That's 30% of all our rental homes.

Your feedback is really important to us. It helps us to improve, shape and develop our services to better meet your needs.

Although 30% isn't as many as we'd like, these responses do give us direction on where we need to focus our improvements.

We asked you what you'd like us to call you... customer, resident or tenant?

You said: Resident: 40%

Customer: 28% / Tenant: 32%

"I like resident, because I reside in the house, and it feels more personal than customer."

"WRHA have always
responded quickly to any
repairs that need doing.

Lovely customer service."

"Quality of work needs to be checked on completion."



Overall resident satisfaction with our services:

83%

12% Neutral / 5% Dissatisfied



### Why are residents satisfied?

- © Great customer service
- © Supportive, friendly, helpful staff
- © Quick, efficient response
- © Quick repairs service

### Why are residents dissatisfied?

- (2) It takes too long to complete repairs
- Poor communication from contractors
- © Communal areas are not always well maintained

"Always a friendly voice on the end of the phone and always happy to help with any queries."





### What we're doing to improve... levels of dissatisfaction

We've created action groups for the two main areas of dissatisfaction:

- Communal areas
- Repairs



"I just wish the repairs could get done a little quicker." These groups, made up of colleagues from all areas of the association, have developed action plans to deliver improvements in their areas. Lots of work has already happened, and more is ongoing, which we'll tell you more about in this newsletter.

If a resident commented on the safety of their home (we asked them to supply contact information if safety was a factor), we rectified any issues immediately.

# Keeping your home safe and in good repair

To understand how well we're doing at keeping your homes safe and in good repair, we asked you four questions.

This is what you told us:



Satisfied with the overall repairs service we provide:

31%

9% Neutral / 10% Dissatisfied



Satisfied with the time taken to complete repairs:

78%

4% Neutral / 18% Dissatisfied



Satisfied that your home is well maintained:

85%

9% Neutral / 6% Dissatisfied



Satisfied that your home is safe:

92%

6% Neutral / 2% Dissatisfied

"You get repairs addressed quickly."

"The timing of repairs appears to have plummeted in the last 12 months." "Contractor ordered the wrong parts."

"Communication is good and houses are kept at a good spec."

# What we're doing to improve... our repairs service

"The man from Alect did exactly what he said he would, kept to his word, sorted the job promptly and was lovely to talk to."

### We have a new gas contractor

#### ▶ You said:

"The gas contractor is unprofessional and unreliable".

#### ▶ We did:



We retendered our gas contract and appointed Phoenix as our new gas contractor from 1 April 2024.

The new contract is built around resident feedback, and has a much greater focus on customer service.

We involved residents in the new contractor selection process.

### We're improving our contractors' service

#### ▶ You said:

"It takes too long for a repair to be completed, and the quality isn't always very good".

#### ▶ We did:

We've recruited more staff for our maintenance team, including a senior maintenance surveyor, a planned maintenance surveyor and a liaison officer.

#### ▶ Is it working?

Yes. Our senior maintenance surveyor manages and supports our contractors and our team of maintenance surveyors. Having a dedicated senior person has enabled us to respond quicker and work more closely with our contractors.

#### ▶ You said:

"I didn't know what would happen when my new bathroom was installed".

#### ▶ We did:

Tony, our planned maintenance surveyor, and Adam, our liaison officer, are out and about visiting homes before, during and after planned works are carried out (such as new bathrooms, kitchens and heating systems), to ensure they're done on time and to a high standard, and to fix any issues as quickly as possible.

The 'before' visit enables them to clearly explain what will happen, so there are no surprises once work starts.

### We have a new approach to damp and mould

#### ▶ You said:

"It took too long for the damp issues to be resolved".

#### ▶ We did:

We've updated our policy and procedure to ensure that we're providing a quick, comprehensive and consistent response to every reported case of damp.

We sent a damp and mould leaflet to every household, with information about things they can do to reduce the opportunity for damp and mould happening. It encourages residents to report any issues of damp as soon as they spot it.

We've completed a self-assessment against the Housing Ombudsman's Damp and Mould Spotlight Review to ensure we've met their requirements.

#### We're upgrading our homes

#### ▶ You said:

"My heating and insulation should be updated and improved".

#### ▶ We did:

We know that some of our older homes need to be upgraded. We have an ongoing programme in place to upgrade homes which have the lowest EPC (Energy Performance Certificate) rating, with air source heat pumps, solar panels and insulation.



# More checks of completed and overdue repair jobs

#### ▶ You said:

"Quality of work needs to be checked after completion".

#### ▶ We did:

We've introduced a new process to more proactively monitor jobs.

For jobs that have been completed we'll call you to check you're happy with the quality of the work.

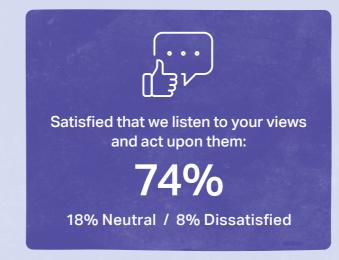
And for jobs that haven't been completed on time, we'll follow-up with the contractor.

Depending on the value of the work done, we may also do additional quality checks.

## Respectful and helpful engagement and communication

To understand how well we're doing at providing information, communicating and engaging with our residents, we asked you four questions.

This is what you told us:





Agree that we treat you fairly and with respect:

88%

9% Neutral / 3% Dissatisfied

We want everybody to feel we treat them fairly and with respect, and we're sorry that anyone feels they aren't treated that way.

"Please listen and do something about it."

"WRHA are fair.

They listen to you and if something warrants repairing it's done."

"I'm a new tenant.

I've been treated with respect and helped with any issues I have."

"You should listen to the older tenant."

"Brilliant communication!

Fast and efficient at dealing with any repairs."

"Poor communication on how things actually work."

We need to get a better understanding of what you want to be kept informed about and how we can improve. In the next couple of months, we'll be in touch to ask you some more specific questions to find out more about what you want. We've already started to make changes to improve the things you have told us about.



Satisfied that we keep you informed about things that matter to you:

81%

17% Neutral / 2% Dissatisfied



Satisfied with our customer care team:

88%

9% Neutral / 3% Dissatisfied



# What we're doing to improve... our engagement and communication



### We're improving gas servicing appointments

#### ▶ You said:

"I wasn't given enough notice for my gas servicing".

#### ▶ We did:

We've worked with our gas contractor, Phoenix, to ensure they're following our gas appointment process. This means their first appointment notification letter is sent to a resident no less than 70 days before their gas certificate runs out.

#### ▶ *Is it working?*

**Yes.** We've monitored this over the last two months, and comments about late notice have reduced significantly.

# We'll improve our air source heating system guidance

#### ▶ You said:

"The engineer didn't explain how to use my new air source heat pump".

#### ▶ We did:

We're creating some easy-to-read user guides for air source heat pumps.

# We're keeping you better informed during the repairs process

#### ▶ You said:

"The contractor needed to order parts – I didn't hear anything for over two weeks".

#### ▶ We did:

We're being clearer about when a repair job should be completed by so that you have a date to hold us to.

We've started to provide more information about ongoing jobs that are waiting for parts – we've updated our system, so we can update you with a date for the next appointment as soon as a repair/parts order has been approved.

Our contractors will find out as much as they can about your issue when making an appointment with you, so that the engineer is as prepared as possible.

"The control panel wasn't initially explained."

# We've improved our communications for planned works

(i.e. replacement bathrooms, kitchens and heating systems)

#### ▶ You said:

"Workmen were fantastic. Communication was not".

#### ▶ We did:

We provide clear information, either in a letter or a booklet, and one of the maintenance team visit each household at the start of a large project to ensure residents know what to expect throughout the works.



# We're improving opportunities to get involved

We let all new residents know about the opportunities to be involved in shaping how we deliver our service. And, there's lots of information on our website. We encourage all residents to get involved and welcome all feedback.



# We ask involved residents to review all new policies before they are approved

Recent examples include our Anti-social Behaviour Policy, Customer Support Fund Policy, Complaints Policy and Customer Experience Strategy.



# We invite residents to be part of any new contractor selection process

Recent examples include our day-to-day repairs contractor and our gas contractor.

#### We're reviewing our 'customer journeys' for reporting repairs and for gas servicing

This means we're looking at each step and communication in these processes to understand where we can improve and better manage resident expectations.

# Responsible neighbourhood management

To understand how well we're doing delivering housing services, maintaining communal areas and managing anti-social behaviour in your neighbourhood, we asked three questions. This is what you told us:



64.5%

14.5% Neutral / 21% Dissatisfied

"There are lots of lovely trees, but they are overgrown and need trimming."



Satisfied that we make a positive contribution to your neighbourhood:

67%

28% Neutral / 5% Dissatisfied



Satisfied with our approach to handling anti-social behaviour:

63%

31% Neutral / 6% Dissatisfied



These satisfaction rates are a lot lower than we want to see.

We have a dedicated project group looking at this area of our service and how we can improve.

# What we're doing to improve... our neighbourhood management and communal area maintenance

### We're looking at the bigger picture

We often identify improvements when carrying out scheme risk assessments. Some of these are quick fixes, but we're now taking the approach of considering alternative, more-expensive solutions that would deal with the issue, but also either enhance the scheme or remove the need for maintenance going forward.

### We're making more of our scheme visits

We've introduced joint maintenance team and housing team scheme visits – so that we can answer more of your questions on the spot and action your requests quicker.

We've also started to carry out some scheme visits in the evening with the police community support officer.



We visit every scheme, giving residents the opportunity to talk to us in person.

#### We've enhanced our Anti-social Behaviour (ASB) processes

- We've updated our ASB policy, process and website information, to ensure all staff and residents are aware of what is (and what isn't) considered ASB and what we can do to support.
- We continue to work closely with the Police, local council and other partners to tackle issues of ASB.
- We've also changed the way we record incidents to ensure that domestic abuse and hate crime are recorded separately to ASB.

# To further improve our ASB management, we're introducing:

Good Neighbourhood Agreements where we've identified schemes with high level ASB.

#### We're updating our Domestic Abuse Policy

It will help us raise awareness with staff, contractors and residents to ensure safeguarding concerns are identified and actioned.

### 5. Complaints

### We've improved our complaints process

We updated our Complaints Policy in April 2024. This was following an update to the Housing Ombudsman's Complaint Handling Code, which we're now legally required to follow. We're open about the number and types of complaints we receive and publish this information in our quarterly e-newsletter and on our website.

To help improve our processes and services, we will also:

- Review a complaint as soon as we receive it and decide if a visit, or further visits, are required.
- Inspect completed jobs which are carried out as part of a complaint and any follow-on works.
- Add lessons learned from each complaint to the company action plan.



Satisfied with our approach to handling complaints:

65%

15% Neutral / 19% Dissatisfied





"Sue, who co-ordinated my complaint, was very professional and courteous. Her investigation was done quickly and was very thorough."

#### Meet the team...



We're a small team, which we think is one of our strengths. We work closely together and all want to get to know our residents. Some of us work behind the scenes, but we thought it'd be helpful for you to know a bit more about the team members you're likely to speak to.

Say... to our Customer Care Team...



Maxine

"Alayne is lovely, she always gives me such a warm welcome when I call."

Alayne is the longest serving member of the Customer Care Team – she recently reached her 20 year milestone! If you call in and speak to Alayne, you can guarantee you'll get a friendly welcome, and she'll go above and beyond to help you.

Leonie started out as an apprentice in the team in 2018. There was no way we were letting her go at the end of her course, and she became a permanent team member in 2021. She's always positive, calm and remembers everything!

"A big thank you to Maxine for her understanding and warm professionalism."

Maxine has been part of our Customer Care Team since 2019.
When asked to describe Maxine in three words, a colleague once said: 'motivated, meticulous and magnificent' and we think that's a pretty accurate description.

"Leonie is always very helpful."

Lee joined our team in September 2023 as our Senior Maintenance Surveyor. He manages and supports our contractors, and our team of maintenance surveyors, to provide a great service for our residents.

Adam, our Tenant Liaison Officer, also joined us in September 2023. This is a brand-new role in the maintenance team, focussing on supporting residents through planned improvement works. Any residents who have met Adam will know that he always gives 110% to ensure residents are kept informed and happy with the work carried out.

**Eleanor**, our Maintenance Assistant, is the newest member of the maintenance team. She does a lot in the background to keep things running smoothly, and she'll probably be the person you speak to if you have a maintenance query.

"Lauren has been so supportive, kind and gone over and above to assist us since we moved in and we're very grateful."

**Lauren**, our Maintenance Surveyor, has been part of the Warwickshire Rural team for over 15 years. She manages reactive repairs and getting empty homes ready to relet. Lauren started out in our Customer Care Team, so she knows about most aspects of the Association!

Tony joined the team earlier this year as our Planned Maintenance Surveyor. He focusses on ensuring our planned programme of works, such as external painting, kitchen and bathroom replacements and heating upgrades are done efficiently and to a high standard. With his 30 years' experience in construction, you can be sure he knows how to get a job done well!

"Adam has been brilliant all the way through, even now if we need anything we give him a call."

Say... to our Maintenance Team...

Lauren

Lee

Adam

Lee

Adam

Logica Piccolor

Lauren

Tony



Say... to our Housing Team...







**Philippa** is our Area Housing Manager, and with over 20 years experience in the housing team, you're in very safe hands. She oversees a team of housing officers, ensures that all processes and policies are up-to-date and is the main contact for our shared ownership households.

**Kayleigh** is our Housing Officer for residents living in the Stratford-upon-Avon district. She co-ordinates all things to do with housing and tenancies, including allocations, advising on rent queries, scheme visits, benefit notifications and anti-social behaviour.

Kayleigh is great at finding solutions in challenging situations and has lots of experience working with support agencies to help residents.

### Sadly, we've also got a goodbye...

**Peter,** our Housing Officer for residents living in the Warwick district left the association at the end of November. He's one of the calmest, most helpful people you could meet and we're really sorry to see him go.

We're already recruiting for a new housing officer and will update you in the new year.

In the meantime, Philippa and other colleagues in our housing team will be able to help you.



# **Did you know...** we have a support fund for our customers?

If you're struggling financially and need some support, we may be able to help. Last year
we gave almost
£6,500
from our Customer
Support Fund

Helping 20 households

#### Find out more at: www.warwickshirerha.org.uk/csf

# Would you like to help us improve our services?

You don't need to wait until the next Tenant Satisfaction Measures Survey. There are lots of ways you can get involved – including short surveys, discussions and reviewing our policies. It won't take up much time and there's no commitment to regular meetings.

We want to ensure that our residents are at the heart of everything we do. The best way to do this is by listening to you, the experts at living in your homes!

Visit our website to find out how you can get involved: www.warwickshirerha.org.uk/get-involved



#### We Want Your Feedback

If you'd like to be included in future surveys or discussions, please send an email to <a href="mailto:communications@">communications@</a>
<a href="mailto:midlandsrural.org.uk">midlandsrural.org.uk</a> just letting us know your name and first line of your address, and we'll be in touch.

### Our office will be closed on the following dates...

Friday 13 December

Christmas closure: We close at 12pm on Tuesday 24 December and reopen at 9am on Thursday 2 January 2025.

If you're a resident with an emergency repair request during this time, please call 0300 1234 009 and select the option to report an emergency repair.

If this number is unavailable, please call 0203 7013 553 for our out-of-hours service.

#### Reporting repairs

If you have an issue that needs a repair, PLEASE LET US KNOW AS SOON AS POSSIBLE.

This will help us sort the issue quickly for you and stop things getting worse.

You can report repair requests to us anytime on:

- ▲ MyHomeOnline
- Our website: www.warwickshirerha.org.uk/contact-us
- By email: enquiries@midlandsrural.org.uk
- Or you can call our Customer Care Team, Monday to Friday, 9am to 5pm, on 0300 1234 009.

#### **Annual report**



Each year we produce a report to show how we've performed during the previous year and how we've continued to invest in and improve our services.

Our annual report, covering April 2023 to March 2024, is now available at: www.warwickshirerha.org.uk/annual-reports

If you'd like a hard copy of the report, or any further information, please email enquiries@midlandsrural.org.uk or call us on 0300 1234 009.

#### **Emergency repairs**

If you have an emergency repair, please call 0300 1234 009. If you call outside of office hours (after 5pm and before 9am or at a weekend) you'll be transferred to our out-of-hours team.

#### Ways to get in touch with us...

Phone: 0300 1234 009, 9am – 5pm, Monday – Friday

Email: enquiries@midlandsrural.org.uk

www.myhomeonline.org.uk/midsrur/www

Facebook: @WarksRural

Like us on Facebook to see all our latest news

We only have one phone number – it's the same one for routine enquiries and emergency requests.